Contents

L	ist of	Figures	X
P	reface		xii
F	orewo	rd	xiii
A	cknov	vledgements	xv
lr	itrod	uction	1
	Gui	de to the text	3
1	The	Organized Body	9
	1.1	The organic sense of organization	10
	1.2	Organ-Machines	13
	1.3	Anthropology and organization: Gehlen's Man	15
	1.4	Man's burden and relief	16
	1.5	Burden and relief in the organization of mind	18
	1.6	Man's affective response to world-openness:	
		Motivation, work and organization	19
	1.7	Embodiment and organization in sociology	23
	1.8	Internal and external disciplines of embodiment	25
	1.9	Examples of embodiment: (I) Sitting and walking	27
	1.10	Examples of embodiment: (II) The hand	29
	1.11	The mutual organization of hand and mind	32
2	Technologies of Embodiment		34
	2.1	A medicine of species	35
	2.2	The primary spatialization of pathology	36
	2.3	The secondary spatialization of pathology	39
	2.4	The tertiary spatialization of pathology	42
	2.5	The common syntax of illness and speech	44
	2.6	The glance and the knife: Dissection and organization	46
	2.7	Clinical organization: The role of medical technology	48

	2.8	The stethoscope	49
	2.9	The spatialization of medical technology	50
	2.10	The ophthalmoscope and ophthalmometer	53
	2.11	The laryngoscope	56
	2.12	The X-ray	57
3	Subj	ective Empiricism and Organization	59
	3.1	How mind is organized into a subject by the natural principles of association	62
	3.2	Sensation and organization	66
	3.3	The general rules: Artifice and organization	68
	3.4	Hume's critique of egoism: Partial sympathy,	
		the natural unit of society	71
	3.5	The rule of property	73
	3.6	The institution as the social embodiment of practical reason	75
	3.7	Hume's theory of power and organizational implications	76
	3.8	Some further implications of Hume's empiricism: Relations and difference as the bases of organization	7 9
	3.9	Conclusions: Hume and organization	81
4	Orga	anization and Becoming	83
	4.1	Hegel's logic of determination	83
	4.2	Bergson's critique of the dialectic: Contingency and abstraction	86
	4.3	Difference as the internal movement of being: Causa Sui	89
	4.4	Organization is unforeseeable	91
	4.5	Bergson's critique of the One and the Multiple	95
	4.6	Against state philosophy: Order v. organization	97
	4.7	Organization as the actualization of the virtual	98
	4.8	Bergson's critique of possibility and realization as the locus of order: Virtuality and actualization as the locus of organization	100
	4.9	The limits of Bergsonism: Differentiation is only the	
		first part of organization	101

	4.10	Difference and univocity: Towards an organizational	
		logic	103
5	Orga	inization and Affirmation	107
	5.1	Nietzsche and critique	107
	5.2	Total critique as re-evaluation: Pars Destruens,	
		Pars Construens	108
	5.3	Nietzsche's perspectivism	110
	5.4	The form of the question in Nietzsche	113
	5.5	Nietzsche's slave logic and master logic: Who wills organization?	115
	5.6	Nietzsche's critique of humanism	121
	5.7	Organization: Consciousness and the body	123
	5.8	The path to self-consciousness in Hegel: Labour, desire	
		and consumption	125
	5.9	Nietzsche on labour, desire and consumption	127
	5.10	Labour as human essence	128
	5.11	Nietzsche's dicethrow: Will to power and eternal return	130
	5.12	Organization: Will to power and eternal return	132
	5.13	Organization: Burden or relief?	134
	5.14	Nietzsche and organization: Affirmation of affirmation	135
6	Orga	nization as Joyful Practice	138
	6.1	Spinoza's materialism: Substance, attributes and modes	138
	6.2	Spinoza's expressivism and organization	141
	6.3	Spinoza's analysis of power: Organization, a power to affect and to be affected	143
	6.4	Spinoza's corporeal philosophy	147
	6.5	Implications of Spinoza's corporeal philosophy for organization theory	149
	6.6	The passive and the active body/organization	150
	6.7	The embodied power of organization: The <i>conatus</i>	153
	6.8	Desire is the desire for organization	154
	6.9	Spinoza's adequate ideas: Understanding and	
		organization	156

x Contents

6.10	Towards a Spinozian ethics of organization	159
6.11	Spinoza's theory of Right	161
6.12	Spinoza's theory of Reason	163
	The Common notions: Steps towards an organizational ecology	164
	Forming common notions: A basic organizational principle	166
	The common notions: An ethical practice of organization	168
6.16	Towards a new conception of organizational	
	effectiveness	171
Conclus	sion	174
Glossary	,	177
Bibliography		178
Index		

List of Figures

6.1	A body's internal structure of power (Adapted from $GD/3$)	14/
6.2	From passion to action (Adapted from GD 100)	172