## University Research Management MEETING THE INSTITUTIONAL CHALLENGE

Governments are placing unprecedented emphasis on research as a key motor for driving the knowledge society and economy. It is not surprising then that higher education institutions are turning their focus to research, their reputation in the field, their capacity to carry it out and the funding they receive. It is no less surprising that research policies and the management of research are posing severe challenges.

This publication sheds light on the issues now facing today's universities as they confront the increasing pressure to "produce" research to keep the competitive edge. Drawing on eight case studies, the report focuses on four key themes;

- The growing significance of the research mission to higher education.
- Strengthening structures and processes for research management.
- Funding and resourcing university research.
- Nurturing research careers.

Case studies highlight issues in Australia, Belgium, Brazil, Germany, Ireland, Malaysia, Portugal and Turkey. This publication will be of interest to university leaders, research offices, policy makers, postgraduate students, and any person or organisation concerned with the management of research.